



2022 Capital Budget

Presentation to Council

Thursday, December 16, 2021

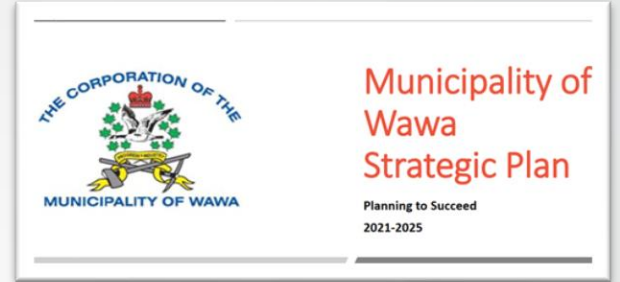
2022 Capital Planning CONSIDERATIONS



- 2022 Challenges - COVID-19 affecting revenue, costs increasing for equipment and materials, delays in delivery of equip and materials, and shortages of contractors.
- 2022 Revenues - Operating losses such as ADSAB, OMPF decrease, arena however increasing capital funds such as OCIF, FGT, NORDS and ICIP grants.
- 2022 Multi-Year Budget – Four year with increased long-term planning.
- 2022 Subject to Funding - Maximizes grants to meet long-term goals yet stabilize property tax impact which does mean high dependency on grants.
- 2022 Capital - Focused on maintenance of critical infrastructure.
- **2022 Budget Goals - Implementing the Wayfinders and Wawa Strategic Plan Recommendations**

Wawa Strategic Plan Alignment

KEY PRIORITIES

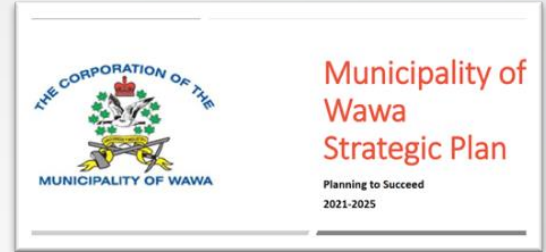


Key Priority: Infrastructure Improvements

Ref. #	Action Item	TR Reference	Est. Timeline
INF-1	Update the Asset Management Plan with condition assessments and levels of service	AM-01	Annually
INF-2	Develop annual road and sidewalk rehabilitation and replacement programs and budget	AM-01	Annually
INF-3	Increase annual funding to capital reserves for future infrastructure needs	AM-04	Annually
INF-4	Complete building condition assessments for all municipal buildings	AM-03	2022
INF-5	Develop a Water and Wastewater 10-Year Financial Plan	AF-04/08	2022

Wawa Strategic Plan Alignment

Key Priorities



Key Priority: Infrastructure Improvements

Ref. #	Action Item	TR Reference	Est. Timeline
INF-6	Upgrade amenities at outside recreational areas, including a new running track and outdoor electronic sign, subject to funding	N/A	2022
INF-7	Pursue funding and complete improvements to improve the Community Centre HVAC system and other critical building components	ED-09	2022-24
INF-8	Complete a conceptual design with cost estimates and financing strategies to upgrade the town hall and construct	AM-03	2022-24
INF-9	Undertake Water and Wastewater rate charges study	AF-08	2023
INF-10	Complete a conceptual design with cost estimates and financing strategies to replace the Fire Hall	N/A	2024

2022 Capital Budget

OVERVIEW



- 2020 operating surplus was \$587,296 and Water & Wastewater surplus was \$216,075 = **\$803,371**.
- Deficit/Surplus Policy
 - ✓ \$528,566 went to general capital and \$58,730 went to tax rate stabilization.
 - ✓ \$162,056 went to water and wastewater capital and \$54,019 went to water rate stabilization.
- 2022 Capital Budget proposes \$160,875 from taxation, \$885,125 from reserves and \$317,000 from other to fund new recommended = **\$1,363,000**
- Combined with previously committed, total 2022 capital = **\$4,725,614**

2022 Capital Planning

BUDGET GOALS AND GUIDELINES

GOALS

Maximize Infrastructure renewal while minimizing impact on reserves and property tax increases and aligning with Strategic Plan.



2021 Capital Projects

COMPLETED 2021

2021 Capital Project	Operating	Reserves	Other W & S, Grants & Donation	Total Cost
Transformation Review	-	\$1,327	\$94,800	\$96,127
Fire Truck	-	\$503,293	-	\$503,293
Scenic High Falls	-	\$13,663	\$50,000	\$63,663
Water Main Valves	-	-	\$93,110	\$93,110
Water Valve Equipment	-	-	\$10,964	\$10,964
Road Condition Study	\$198	-	\$11,267	\$11,465
Phone System Upgrade	-	-	-	-
Firewall & Security Cameras	-	\$48,169	-	\$48,169
Website Development	-	\$25,021	\$10,000	\$35,021
TOTAL COST	\$198	\$591,473	\$270,141	\$861,812

2021 Capital Projects

CONTINUING IN 2022

Project	Spent Previous Years	2022 Budget	Total Project Cost
LNG Project	\$46,700	\$53,300	\$100,000
Airport Lighting	\$173,423	\$205,764	\$379,187
Water Main & Hydrant – MRV	\$0	\$75,000	\$75,000
Tandem Truck	\$0	\$350,000	\$350,000
Landfill Expansion	\$355,475	\$790,000	\$1,145,475
Connecting Link	\$3,253,606	\$25,000	\$3,278,606
School Safety Zone	\$2,721,526	\$1,863,550	\$4,585,076
TOTAL	\$6,550,730	\$3,362,614	\$9,913,344

2022 Capital Projects

STAFF RECOMMENDED - NEW

High Priority	Taxation	Reserves	Other (Grant, W/S)	Total Cost
Town Hall Study	-	\$75,000	-	\$75,000
Municipal Software	-	\$85,000	-	\$85,000
Records Management	\$25,000	\$16,000	-	\$41,000
MMCC Improvements	-	\$130,000	-	\$130,000
Marina Washrooms	\$25,000	\$20,000	-	\$45,000
Tractor Deck / Tractor	\$20,000	-	-	\$20,000
Benches - Mission Road	-	\$50,000	-	\$50,000
Fire Risk Assessment	\$25,000	-	-	\$25,000
Sidewalk Rehabilitation	-	-	\$37,000	\$37,000
Pavement Preservation	-	\$100,000	-	\$100,000
Cemetery Expansion	-	\$50,000	-	\$50,000
IS Building Repairs	\$15,000	\$70,000	-	\$85,000
CST Lawn Mower	\$10,000	-	-	\$10,000

2022 Capital Projects

STAFF RECOMMENDED - NEW

High Priority	Taxation	Reserves	Other (Grant, W/S)	Total Cost
Water Financial Plan	-	-	\$35,000	\$35,000
Fire Hydrant Repairs	-	-	\$45,000	\$45,000
Water Plant Filters	-	\$75,000	\$75,000	\$150,000
Water Intake Valve	-	\$125,000	\$125,000	\$250,000
3 Maple Building Repair	-	\$75,000	-	\$75,000
Computer Hardware	\$25,000	-	-	\$25,000
Council AV System	\$15,875	\$14,125	-	\$30,000
TOTAL COST	\$160,875	\$885,125	\$317,000	\$1,363,000

2022 Capital Projects

SUBJECT TO FUNDING

Subject to Funding	Taxation	Grants	Other – Reserves, W & S, Donations	2022 Total Cost
Asset Mgmt Plan	\$12,500	\$50,000	-	\$62,500
Community Imp. Plan	\$7,500	\$66,500	\$1,000	\$75,000
Records Management	-	\$86,250	\$28,750	\$115,000
Airport Equipment	-	-	\$700,000	\$700,000
Water Master Plan	-	\$150,000	-	\$150,000
Water Intake	-	\$2,552,021	\$930,000	\$3,482,021
AV System – MMCC	-	\$47,625	(\$14,125)	\$33,500
Arena Modernization	\$2,364	\$307,836	-	\$310,200
Sports Field & Track	-	\$326,250	\$36,250	\$362,500
TIC Accessibility	-	\$50,000	\$10,000	\$60,000
Mission Park	-	\$50,000	-	\$50,000
Tourism Billboards	-	\$15,000	-	\$15,000
TOTAL	\$22,364	\$3,701,482	\$1,691,875	\$5,415,721

2022-2025 Multi-Year Budget

LONG-TERM FINANCIAL PLANNING

Project	Previous	2022	2023	2024	2025	Total
Fire Truck	\$200,000	\$100,000	\$100,000	\$50,000	\$50,000	\$500,000
Fire Hall	\$75,000	\$125,000	\$125,000	\$125,000		\$450,000
IS - Heavy Equipment		\$50,000	\$75,000	\$100,000	\$125,000	\$350,000
Sewer Jet / Vacuum Trailer	\$25,000	\$30,000	\$20,000			\$75,000
Mini Excavator	\$75,000	\$50,000	\$50,000			\$175,000
Pavement Rehab.	\$250,000	\$125,000	\$125,000	\$125,000	\$125,000	\$750,000
Water Meters	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$400,000
Water Treatment Filters					\$30,000	\$30,000
Townhall Renovation		\$75,000	\$75,000	\$125,000	\$125,000	\$400,000
MMCC Roof and HVAC		\$150,000	\$150,000	\$100,000	\$100,000	\$500,000
MMCC Tractor		\$17,500	\$37,500	\$37,500		\$92,500
General Capital		\$125,000	\$125,000	\$125,000	\$125,000	\$500,000
TOTAL	\$705,000	\$927,500	\$962,500	\$867,500	\$760,000	\$4,222,500



CORPORATE SERVICES

Administration, Finance, IT and Development

Maury O'Neill, CAO

Manuela Batovanja, Treasurer

Cathy Cyr, Clerk

2022 Capital Project

TOWNHALL REDESIGN STUDY



PROJECT DESCRIPTION – Hire an Architect/Engineering Firm to Complete Project Design Brief and Construction Plans.

- **2022 Cost: \$75,000**
- To meet accessibility requirements and redesign work space inc. library expansion and chair lift.
- \$75,000 from reserves.
- Request for Quotations by June 2022.
- Goal is to begin construction pending funding in 2023-2024.
- Project construction dates may depend on use of space by O.P.P.

2022-2023 Capital

NEW MUNICIPAL SOFTWARE

➤ PROJECT DESCRIPTION:

- Purchase New Municipal Financial Software

➤ BENEFITS:

- Provide a modern, secure cloud based system for a
- To reduce risk by storing data in a Canadian based tier three facility.
- Benefits of a cloud based accounting system include, productivity anywhere, low IT maintenance costs, early upgrades, real time data, remote workforce.

➤ COST: \$170,000

- \$170,000 from Reserves in both 2022 (\$85,000) and 2023 (\$85,000).
- Due Date December 2023.



2022 Capital Project

Computer Hardware

COST: \$25,000 in 2022

- **Multi-Year \$10,000 to \$25,000** annually

FUNDED: Taxation

TIMELINE: Ongoing

PROJECT GOAL: To be current with computer hardware and ensure that systems are compatible with software requirements.

BENEFIT: Systems up-to-date with capabilities matching needs which results in efficient business processes and secure systems.



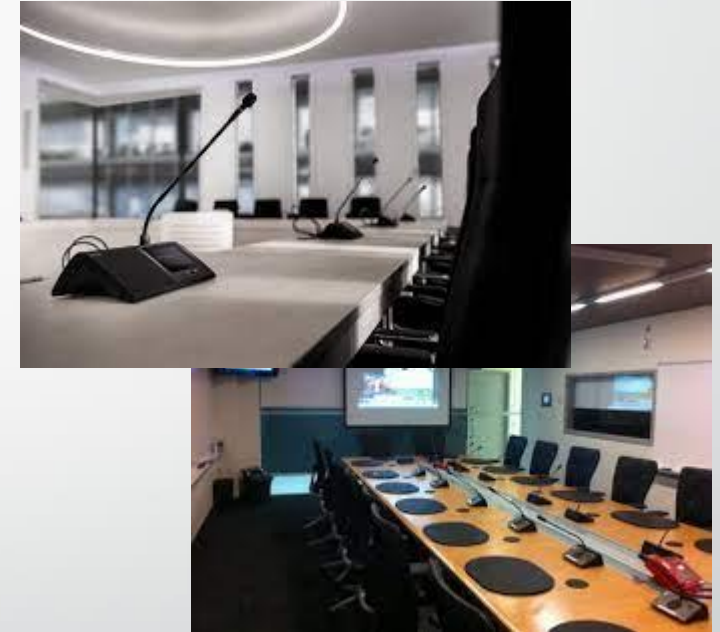
2022 Capital Project

Audio-Visual Meeting System

PROJECT DESCRIPTION:

Replace Council Chamber AV System (also MMCC if successful with Modernization Grant application submitted in September).

- **COST:** \$30,000 or \$63,500 subject to funding
- **FUNDED:** Combination of taxation and reserves
- **TIMELINE:** Ongoing
- **PROJECT GOAL/OUTCOME:** To be current with audio equipment and ensure that systems can achieve our online streaming requirements. Ensure audio and video is best for using for public to hear recordings of Council Meetings.



2022 Capital RECORDS MANAGEMENT

- **COST:** \$45,000
- **FUNDED:** \$25,000 Taxation, \$20,000 Reserves
- **TIMELINE:** Begin in 2022 and 2-year project.
- **PROJECT GOAL:** Clerk to implement a records management system and provide training by Sept. 2022.
- **BENEFIT:** Improve productivity, control over information, regulatory compliance; document integrity, reduce search time and decrease use of space.



Applied for grant in 2021 of \$135,000 for software and support staff under Municipal Modernization Fund.
Awaiting response.

2023 Capital Project

JOB EVALUATION REVIEW

- **COST:** \$50,000
- **FUNDED:** Taxation
- **TIMELINE:** December 2023
- **PROJECT GOAL:** To review and complete job descriptions and evaluations for pay equity and review of human resource needs, short and long-term.
- **BENEFIT:** Up-to-date job descriptions and compliance with pay equity regulations. Improved organization and staff relations with proper pay scale comparisons. Assist with preparing organization due to pending retirements – succession planning.



2022 Capital – Subject to Funding

AMP – BUILDING CONDITION ASSESSMENTS

➤ PROJECT DESCRIPTION: AMP CONDITION ASSESSMENTS

- Update Asset Management Plan with data on buildings.
- To develop additional service and performance measures for non-core assets.
- To maximize grant available to undertake condition assessments of buildings – FIREHALL.

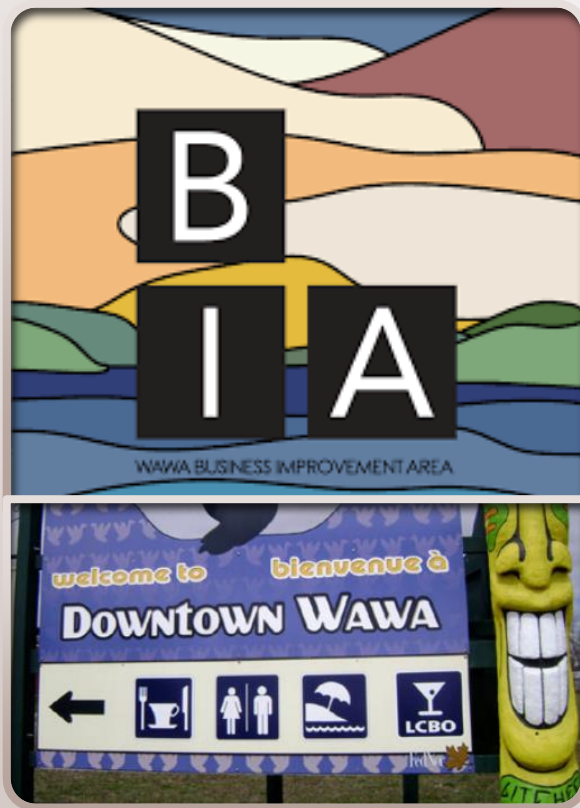
➤ COST: \$62,500

- \$50,000 is funded by the FCM Grant, \$12,550 from reserves.
- If approved, complete By December 2022.

\$133.8 million <small>Replacement cost of asset portfolio</small>	\$116,327 <small>Replacement cost of infrastructure per household (2016)</small>
2.90% <small>Target average annual infrastructure reinvestment rate</small>	0.81% <small>Actual average annual infrastructure reinvestment rate</small>
64% <small>Percentage of assets in fair or better condition</small>	35% <small>Percentage of assets with assessed condition data</small>
42% <small>Percentage of sustainable capital funding that comes from the Federal Gas Tax/OCIF</small>	28% <small>Percentage of annual infrastructure needs funded from sustainable revenue sources</small>
\$2.8 million <small>Annual capital infrastructure deficit</small>	20 years <small>Recommended timeframe for eliminating annual infrastructure deficit</small>

2022 Capital – Subject to Funding

Community Improvement Plan



- **PROJECT:** Community Improvement Plans help to encourage revitalization and stimulate development in a defined area. Is a tool that Council may use to provide financial incentives for building improvements. Partnership with Wawa BIA.
- **COST:** **\$75,000** (may be up to 90% grant)
- **GOAL:** To update 2008 Plan and offer incentives to stimulate commercial and housing development in downtown/Mission Road (BIA boundaries).
- **BENEFIT:** To revitalize the prime commercial area of Broadway and Mission and encourage new rental accommodation.



COMMUNITY SERVICES-TOURISM

Alex Patterson , Director

2022 Capital Project

COMMUNITY CENTRE IMPROVEMENTS

- **PROJECT DESCRIPTION:**

- Replace Two Heaters in Arena
- Replace Arena Sound System
- Replace Curling Glycol Pump
- Replace Flooring

- **COST: \$130,000**

- **FUNDED:** Reserves (Federal Gas Tax)

- **TIMELINE:** By September 15, 2022

- **BENEFIT:**

- Protects against downtime from unexpected failures
- Ensures a safe and comfortable environment for patrons
- Health and Safety Issues resolved – reduced risk

NOTE:

Project costs are also included in Subject to Funding MMCC Upgrades but if funding not approved, this project will proceed in 2022. Staff applying to ICIP Green Fund and NOHFC by Dec 31, 2021.





2022 Capital Project

Marina Washrooms

- **PROJECT DESCRIPTION:**

- ✓ Purchase a Sea Can Washroom for the Marina

- **COST: \$45,000**

- **FUNDED:** Reserves \$20,000 and Taxation \$25,000

- **TIMELINE:** By May 15, 2022

- **PROJECT GOAL:**

- ✓ Ensures facilities are available for users and increase use of Marina by all.

- **BENEFIT:**

- ✓ Saves on annual operating costs (annual lease \$8,000)

2022 Capital Project

TRACTOR DECK REELS

- **DESCRIPTION:** Replace Tractor Deck Reels
- **COST:** \$20,000
- **FUNDED:** Taxation
- **TIMELINE:** June 30, 2022
- **PROJECT GOAL:**
 - ✓ Maintain infrastructure
- **BENEFIT:**
 - ✓ Ensures consistent service delivery
 - ✓ Cost savings as repair costs increase on older equipment



2022 Capital Project

BENCHES AND RECEPTACLES – MISSION ROAD

BANNERS AND LIGHTS - BROADWAY

- **DESCRIPTION:**
 - ✓ Purchase additional benches and garbage cans along Mission Road (*continues the Broadway project*)
 - ✓ Purchase new and additional banners and decorative lights
- **COST: \$50,000**
- **FUNDED:** Reserves
- **TIMELINE:** Spring 2022
- **PROJECT BENEFIT:**
 - ✓ Community Beautification & Improve Seniors Accessibility
 - ✓ Unifying Broadway and Mission Rd. Business Areas



2022 Capital Project – Subject to Funding

TOURISM - HIGHWAY BILLBOARDS

- **DESCRIPTION:**
 - Replace Scenic High Falls Billboards
 - New Highway 17 South and North - Goose Nest
 - Replace 3-way sign at Broadway / Mission / Hwy. 101
- **COST: \$15,000**
- **FUNDED:** Grant
- **TIMELINE:** By October 31, 2022
- **PROJECT GOAL/OUTCOME:** Beautification of area
- **SHORT & LONG-TERM BENEFIT:**
 - Replacement of assets past their lifecycle
 - Unification of tourism materials in look, feel, brand



2022 Capital - Subject to Funding

OTHER COMMUNITY SERVICES

Project	Municipal Share	Total
Arena Modernization <ul style="list-style-type: none"> <i>HVAC, Flooring, Roof, Ramp, Lobby</i> <i>Tulloch Structural Review Pending</i> <i>Project over 2022 and 2023</i> 	\$2,364 (2022) Max. 10%	\$3,102,000
Sports Field – Outdoor Recreation <ul style="list-style-type: none"> <i>Trillium Grant Submitted Sept. 2021</i> 	\$36,250	\$362,500
TIC Accessibility <ul style="list-style-type: none"> <i>Upgrade facility and washrooms</i> 	\$10,000	\$60,000
Mission Park <ul style="list-style-type: none"> <i>Upgrade playground at Blue Cres.</i> 	-	\$50,000
Tourism Billboards <ul style="list-style-type: none"> <i>Tourism Plan to be updated 2022</i> 	-	\$15,000
2023-2025 Projects Include: <i>Marina Divestiture, Waterfront, Goose Nest</i>	\$571,500	\$5,915,000

PROTECTIVE SERVICES

Kevin Sabourin, CBO, Fire Chief



2022 Capital Project - Fire

COMMUNITY FIRE RISK ASSESSMENT



- **PROJECT:** A community risk assessment is a process to identify and prioritize local fire risks.
- **COST:** \$25,000
- **FUNDED:** Taxation
- **TIMELINE:** Complete By Fall 2022
- **PROJECT GOAL:** To complete an assessment identifying, analyzing, evaluating & prioritizing risks to public local safety.
- **BENEFIT:** Assist in making informed decisions about the provision of fire protective services. Ontario regulation states every Municipality must complete by July 2024.

O. Reg. 378/18: COMMUNITY RISK ASSESSMENTS

under *Fire Protection and Prevention Act, 1997, S.O. 1997, c. 4*

- comes into effect on July 1, 2019
- municipalities have 5 years from that date to do their risk assessment (must be done by July 1, 2024)
- must complete a new risk assessment every 5 years after the date the first one was completed
- must review the risk assessment within 12 months from completed risk assessment or date of last review

2023 Capital Project – Fire

FIRE SERVICE REVIEW

- **PROJECT:** Review current level of fire protection services
- **COST:** \$25,000
- **FUNDED:** Taxation
- **TIMELINE:** 2023
- **PROJECT GOAL:** Prioritize local risks from community risk assessment, followed by the possible investment of resources (emergency response and prevention) to reduce risk occurrences and impacts.
- **BENEFIT:** Will provide information for Council to assess fire services provided based on identified risks, service levels and costs.



2025 Capital Project - Fire

FIRE HALL REBUILD

- **COST: \$1,000,000 (est.)**
- **FUNDED:** Combination of taxation, reserves and financing over a four year period beginning in 2025.
- **TIMELINE:** 2025
- **PROJECT GOAL:** To rebuild the Fire Hall and provide proper garage height to fit new vehicles.





INFRASTRUCTURE SERVICES

Dan Beach, Director

2022 Capital Project

AIRPORT LIGHTING



COST: 2021 - \$173,423.00, 2022 - \$205,764 = TOTAL \$380,000

- To be funded from reserves or partial grant from FedNor.

TIMELINE: 2022

- Complete By: March 31, 2022

PROJECT GOAL:

- Purchase and installation of up-to-date airport runway lighting.
- Reduces risk as the current system is past its useful lights and it is difficult to access parts for repairs.
- Increases savings as the new lights are cost effective led lights.

APPROVED 2021

2022 Capital Project

WATER MAIN AND HYDRANT - MISSION

COST: \$75,000.00

- To be funded from Reserves in 2021 carried forward through reserves

TIMELINE:

- Complete By October 30, 2022

PROJECT GOAL:

- Installation of new water main and hydrant
- Able to isolate area for future maintenance
- Increases the life cycle of municipal assets, allows staff to complete water main repairs and isolate the area instead of turning off water supply to several streets



2022 Capital Project

TANDEM TRUCK (PLOW/SANDER)

COST: \$350,000.00

- To be funded from reserves

TIMELINE:

- Complete By May 31, 2022

PROJECT GOAL/OUTCOME:

- To replace 2004 ford sterling
- Replaces a 16 year old truck
- Replaces current plow which will be used as sander and haul truck
- Reduce maintenance costs



APPROVED 2021

2022 Capital Project

LANDFILL EXPANSION

COST: 2022 \$790,000 and in 2023 \$220,000

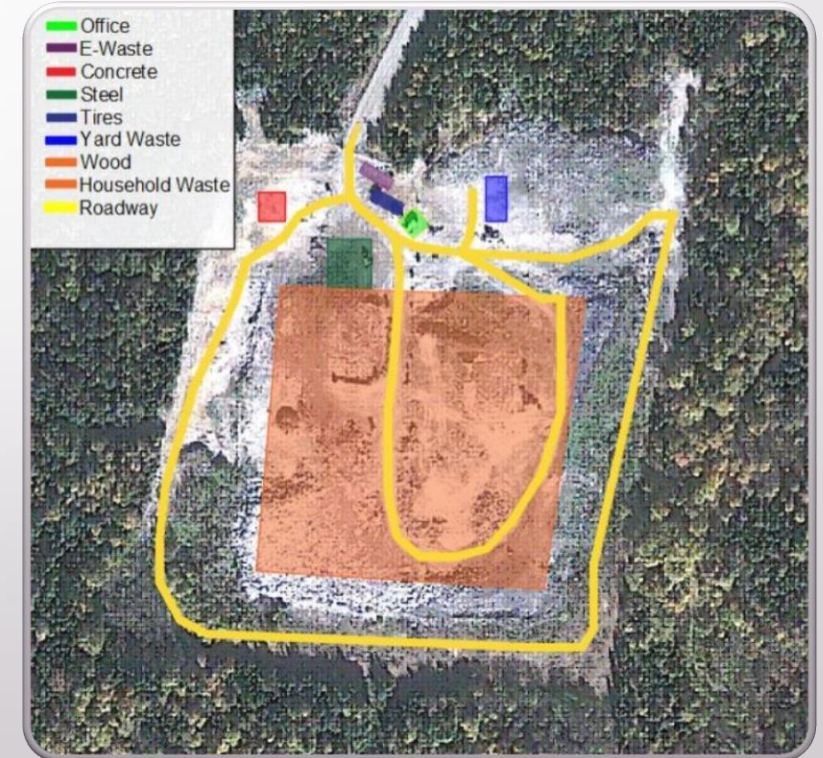
- To be funded from grant of \$526,666 and \$263,334 from Reserve Funds in 2022.

TIMELINE: Completed by December 31, 2023.

PROJECT GOAL:

- Project is ongoing, initial review started in 2012. Funding received from both Federal and Provincial to complete this project in 2021 with 66.66% funding from Small Communities Fund (SCF).
- Extends landfill use to 25+ years with addition of new cell and reconfigures the existing site layout for easier accessibility and disposal.

APPROVED 2021



2022 Capital Project

SCHOOL ZONE REHABILITATION

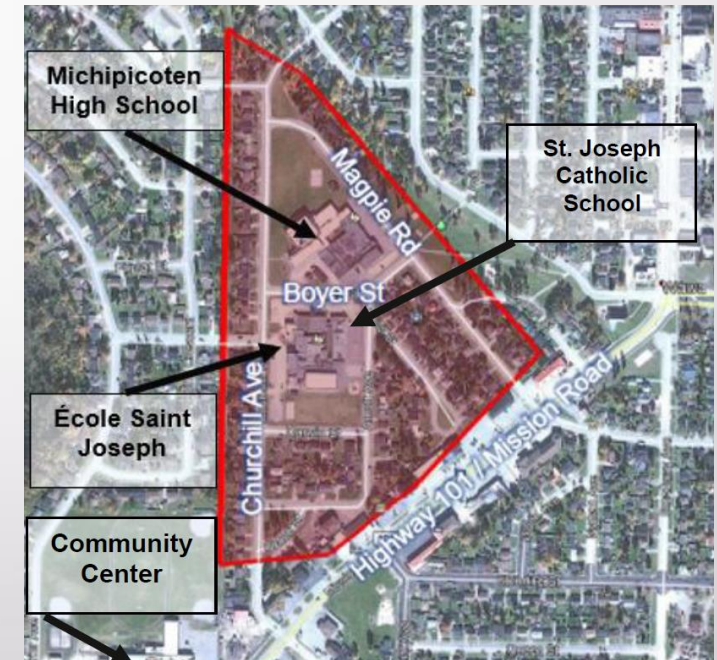
COST: 2022 \$1,863,550

- School Zone project is 96% funded up to \$4,200,000
- \$124,299 from reserves in 2022

TIMELINE: Complete by December 31, 2022

PROJECT GOAL:

- Extend road life of asphalt
- Increase pedestrian safety
- Increase vehicle traffic safety and flow of traffic
- Asset life increased 25+ years



APPROVED 2021



2022 Capital Project

WATER INTAKE VALVE & LOWER LIFT

COST: 2022 = \$250,000 without grant or \$3,863,550 subject to funding

- Cost of Critical Intake Valve - \$250,000 to be funded through a combination of water and sewer fees and reserves should the grant application be unsuccessful.
- Applied for ICIP Green funding up to 66.6% or \$2,552,021 of total project cost of \$3,482,481. Municipal share of \$930,000 to be funded from reserves.

TIMELINE: Complete by December 31, 2022

GOAL: Continued supply of safe drinking water





**2022
Capital
Projects
OTHER
PROJECTS**

PROJECT DESCRIPTIONS:

- These are smaller projects with the goal of increasing the useful life of the associated assets.
 - Is Building Magpie – upgrade lunchroom and replace heating system. Heating and kitchen **\$80,000** to be funded from \$10,000 Taxation and \$70,000 Reserves.
 - Mower – replace aging mowers in 2022 and the second in 2025 with **\$10,000** each year from taxation.
 - 3 Maple Exterior – Repair building exterior **\$75,000** reserves.

TIMELINES:

- IS Building Magpie and 3 Maple Exterior to be Completed by December 31, 2022.
- Mowers to be purchased in the spring of 2022 and 2025.

PROJECT GOAL:

To reduce annual maintenance costs plus preserve and beautify building exterior.

2022-2023 Capital Project

CEMETERY Expansion

COST: 2022 - \$50,000 2023 - \$60,000

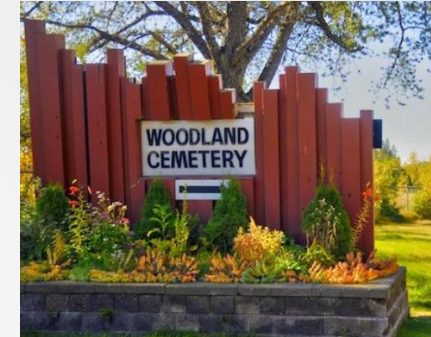
- To be funded from a combination of \$30,000 Taxation and \$80,000 Reserves

TIMELINE:

- Complete By September 30, 2023

PROJECT GOAL:

- Expand the capacity of the Municipal cemetery.
- Purchase and install a columbarium.



2022-2025 Capital Project

SIDEWALK REHABILITATION

PROJECT: Project is ongoing, initial replacement started in 2021 with the receipt of ICIP-COVID funding of \$100,000 which ends in 2023. The program will continue through 2025 by accessing reserves.

COST: 2022 to 2025 - \$129,000

- \$74,000 to be funded from grant in 2022 and 2023
- \$55,000 from Reserves in 2024 and 2025

TIMELINE

- Annually

PROJECT GOAL/OUTCOME

- This project will replace our sidewalks over time on a highest to lowest priority rating. The 2021 Streetscan AMP project will assist in identifying the priority areas.
- The goal is to replace broken, unsafe sidewalks reducing potential hazards and claims.



2022-2025 Capital Project

PAVEMENT PRESERVATION



PROJECT DESCRIPTION: This project will upgrade pavement over time on a highest to lowest priority rating. The 2021 Streetscan project will assist in identifying the priority areas.

TOTAL COST: 2022 to 2025 - \$400,000

- \$100,000 per year to be funded from a combination of Taxation and Reserves.

TIMELINE

- Complete by September 30, 2025

PROJECT GOAL:

- Project is ongoing, initial rehabilitation to begin in 2022 with a section of Regina Avenue. The program will continue through 2025.
- To replace small sections of road in need of immediate attention.
- Reduces road and maintenance costs.

2022 - 2025 Capital Project

HYDRANT CONVERSIONS

COST: \$45,000.00 per year

- To be funded from Water and Sewer User Fees each year

TIMELINE:

- Annually

PROJECT GOAL:

- Changing replaceable components of existing hydrant is cost effective rather than replace Fire Hydrants
- Increases the life cycle of municipal assets and ensures the ongoing reliable supply of water for fire protection.



2022 - 2024 Capital Project

WATER TREATMENT PLANT FILTERS

COST: \$450,000.00 → Each Year \$150,000

- To be funded from a combination of Water and Sewer User Fees and reserves over three years.

TIMELINE:

- Complete By December 31, 2024

PROJECT GOAL/OUTCOME:

- Installation of new water filters that have passed life expectancy.
- Increases the life cycle of municipal assets and ensures the ongoing supply of safe drinking water



2024 Capital Project

SEWER JET / VACUUM TRAILER

COST: \$90,000.00

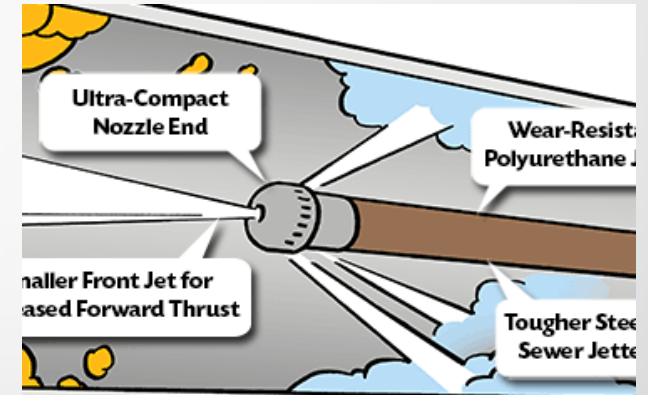
- To be funded from Water and Sewer User Fees 2021-2024

TIMELINE:

- Complete By October 30, 2024

PROJECT GOAL/OUTCOME:

- Purchase equipment for blocked laterals, staff response time faster to resolve blockages.
- Reduces operating budget by \$20,000.00 to \$30,000.00 annually.
- Increases services provided, reduce operating budget costs, faster response time for blocked laterals.



2024 Capital Project

MINI EXCAVATOR

COST / TIMELINE:

- \$225,000
- Mini Excavator will be funded from taxation. Funds will be channeled into reserves until equipment is purchased in 2024.

PROJECT GOAL:

- To replace assets which have surpassed their useful life.



2022 Capital – Subject to Funding

Water and Wastewater 10 Year Financial Plan & Rate Study

PROJECT DESCRIPTION: Update 10 Year Water and Waste Water Financial Plan (*mandatory*) and complete water meter rate study.

- To complete 10-Year Water and Wastewater Financial Plan – mandatory.
- To assist in current and future planning for the water and wastewater infrastructure in order to reduce the risk of large user rate fluctuations.
- To develop additional performance measures and a condition matrix for the related assets.
- To maximize grant potential as it relates to the Strategic Plan and Asset Management Planning.

COST: \$150,000

TIMELINE: October 2022

FUNDING: Modernization Fund Grant – September 2021



WAWA DRINKING WATER SYSTEM
FINANCIAL PLAN # 231-301
January 2016



2022 Capital – Subject to Funding

AIRPORT EQUIPMENT

Project	Funding	Percentage Funded	Cost
Airport Equipment <ul style="list-style-type: none">• Plow / Sander• Loader / Snowblower	<ul style="list-style-type: none">• ACAP - Airport Capital Assistance Program	100% - Federal	\$700,000



Multi-Year Capital Budget 2022-2025

2023	2024	2025
Sidewalk Rehabilitation	Sidewalk Rehabilitation	Sidewalk Rehabilitation
Pavement Preservation	Pavement Preservation	Pavement Preservation
Hydrant Rehabilitation	Hydrant Rehabilitation	Hydrant Rehabilitation
Computer Hardware	Computer Hardware	Computer Hardware
MMCC Improvements	MMCC Improvements	Tractor MMCC
TIC Interior	TIC Interior	Fire Hall
Water Treatment Filters	Water Treatment Filters	Mower
Job Evaluation Study	Sewer Jet / Vacuum Trailer	
Municipal Software	Mini Excavator	
Fire Review		
Cemetery Expansion		
Total \$787,000	Total \$960,000	Total \$1,925,000

Multi-Year Capital Budget 2023-2025

	2023	2024	2025
Taxation	\$240,000	\$165,000	\$267,500
Reserves	\$390,000	\$660,000	\$1,212,500
Grants	\$37,000	-	-
Other	\$120,000	\$135,000	\$445,000
TOTAL	\$787,000	\$960,000	\$1,925,000

Reviewed Annually and Adjusted for Economic and Other Conditions
Preliminary and new multi-year budget will be prepared in 2nd Year of Council

2022 Reserves and Reserve Funds

Reserve	Beginning Balance 2022	Spent in 2022	Contributions in 2022	Ending Balance 2022
Property Tax Rate Stabilization	\$464,556	-	\$4,646	\$469,202
Water Rate Stabilization	\$130,150	-	\$1,301	\$131,451
Discretionary - General Capital	\$3,905,466	\$1,633,852	\$984,501	\$3,256,115
Discretionary - Operating (Admin, HR, AMP, Community, COVID)	\$1,719,583	\$101,000	\$17,196	\$1,635,779
Obligatory - (Gas tax, NORDS, NWMO, etc.)	\$2,527,930	\$293,420	\$840,004	\$3,074,514
MMCC Debenture	(\$809,270)	-	\$195,261	(\$614,009)
TOTAL	\$7,938,415	\$2,028,272	\$2,042,909	\$7,953,052

2022-2025 Reserve and Reserve Funds

	Beginning Balance	Spent in Year	Contribution	Ending Balance
2022	\$7,938,415	\$2,028,272	\$2,042,909	\$7,953,052
2023	\$7,953,052	\$456,668	\$1,887,542	\$9,383,926
2024	\$9,383,926	\$660,000	\$1,806,830	\$10,530,756
2025	\$10,530,756	\$1,422,500	\$1,712,171	\$10,820,427

2022 MUNICIPAL BUDGET

Timelines

2022 Capital Budget Presentation to Council
December 16, 2022

Public Input and Comment Period

Council Approve 2022 Capital Budget (*in principle*)
February 1, 2022

2022 Draft Operating Budget Presentation
January 18, 2022

Public Input and Comment

Council Approve 2022 Operating Budget
March 1, 2022



2022 Capital Budget

DRAFT FOR COMMENT



- Public Input Period December 16 to January 14, 2022.
- Budget focuses on asset maintenance rather than replacement to extend useful life and will save money in operating budget over multi-years.
- Draft capital budget subject to the preparation of the operating budget.
- The Draft 2022 Capital Budget does meet strategic plan priorities, critical capital requirements and multi-year forecasts while maintaining healthy reserves.

